



UCSA ANNUAL REPORT 2006



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PRESIDENT'S REPORT



For the re-elected members of the Executive, 2006 was an opportunity to consolidate the UCSA and to provide some stable Governance to an organisation that is fraught with turnover each year. For the new members on the Executive, 2006 represented a chance to further understand their association and to contribute in a positive way for current and future members.

After the fresh start in 2005, 2006 brought some stability to the ideals and principles of the Executive. The 2005 Executive collectively sought to increase the participation of our members in the UCSA. It was decided in late 2005 that we would attempt this by focusing on three major areas: Visibility, Communication and Representation. Throughout the year, we have attempted to focus our attention on these three areas. The Executive wanted to be known, to be recognised and to be visible to the students. The Executive wanted to communicate regularly and openly with students. The Executive wanted to be representative of all students and to be relied upon to make decision that are in the best interests of the students.

2006 saw the emergence of three new refurbished food and beverage outlets as well as a brand new childcare centre. Alibi, the revamped Law Café was modernised in both looks and food selection, and now sits alongside a new computer suite for law students. Threesixty, the new James Hight Café underwent significant reconstruction, and was updated, and modernised with new seating arrangements, and a new array of food on offer. The Common Room was a remodelled Foundry, and was a far cry from its predecessor. The harsh concrete interior was replaced with warm wooden finishes, and carpet and a wooden floor was laid. The bar was extended, and the amphitheatre underwent a change also. All the facilities were received well by students, and they have continued to trade above 2005 levels.

Relations with the University surged and spluttered throughout the year. The College of Arts staff cuts created a significant political

challenge for the Executive, and resulted in an open forum to further discuss the UCSA's position on the issue. Ultimately only 'one' staff member was forced to resign, however, the actual attrition was more than this. How this affects the quality of education and the UC's Bachelor of Arts will not be known until the future. Fee-setting was brought forward abruptly by the University in 2006. This was met with abrupt resistance from the UCSA Executive, who enlisted the help of a number of dedicated students. Together we set about ensuring that the UCSA would never be snuck around again. On the 26th of July, almost a 1,000 students gathered, and managed to get fee-setting delayed a month until August. Come August, the UC Council managed to get a 5% increase by the slimmest of margins (9 votes to 7). This represents movement within the UC Councillors' headspace over the role of the University in fee increases, and bodes well for future fee-setting campaigns.

The Executive continue to monitor UCSA policy and have highlighted some important areas for revamp in 2007. Club Policies will undergo a major review, as the focus must continue to be around serving UCSA members first and foremost. 2007 should see a new set of policies that better reflect the needs and wants of UCSA members. The UCSA Elections were held successfully again, although the normal round of UCSA Election Appeals wasted a significant amount of volunteer time. The Executive, upon recommendation from the Appeals committee, have then sought to spend resource in order to remedy some of the concerns of the Appeals committee. This should result in clearer guidelines for future Returning Officers, and a perhaps a new voting system in 2007. Some amendments were made to the Constitution that re-instated the Half Annual General Meeting, brought the UCSA Elections forward and made a number of grammatical corrections.

At the end of 2006, a significant move was made to secure the long-term future of RDU 98.5FM and to further cement its existing relationship to the students of the University of Canterbury. This will result in a produc-

tive partnership between RDU 98.5FM and the UCSA. This partnership has allowed the UCSA to reduce its exposure to the financial difficulties in the radio industry whilst ensuring that the level of service UCSA members receive is of the highest quality.

A large focus this year has been spent creating mechanisms to welcome the College Education into the University of Canterbury. For the UCSA we will undergo a unique challenge in 2007, we will have to cater for around 5,000 new members, who are not only on the Ilam West Campus but also scattered around New Zealand. This challenge is being met through forward planning and innovative resourcing strategies. Hopefully creating a bigger and better service for College of Education students into the future.

The Management Board continues to guide the Executive in making decisions that affect the long-term future of the Association. The Senior Management Team lead by the Chief Executive continues to progress the strategic direction of the UCSA on behalf of the UCSA Executive. It is this Strategic Direction that needs to be reaffirmed and realigned with the goals of the members of the UCSA. It has been three years since the last Strategic Exercise took place, and the UCSA Executive in 2007 has been charged with undertaking this again.

The UCSA and the Executive continue to be challenged with balancing a sustainable stable organisation that meets its members' needs. Our commercial base supports the member services activities that we perform on a daily basis, however, we are always questioning our levels of surplus, our levels of service, and the value we add to our members' lives. Our struggle to position ourselves as a sustainable commercial entity whilst maintaining the social support of our members' benefits will continue into 2007.

Warren Poh
UCSA President 2006

CHIEF EXECUTIVE'S REPORT



2006 has been an incredibly busy year for UCSA.

In late 2005, a significant increase in the level of capital investment was embarked upon with significant upgrades to the Common Room Bar and two of the outer cafes (Alibi and Three Sixty).

Rebuilding these outlets and getting them fully operational occurred whilst many team members were focussing on what I call our "Christmas" period, the first term, when it seems everything happens at once.

The UCSA team were incredibly busy getting organised for the traditional events including Orientation, Clubs Days, Unigames and Graduation Ball so summer 2005-06 was one of our busiest ever.

It is a tribute to the whole team that we managed to get everything in place on time given the many "business as usual" tasks on top of a very ambitious building program, my thanks to everyone who made this happen.

During the year four very significant events occurred that highlight the ever-changing face of UCSA as we endeavour to meet our goal of providing the best value and most relevant range of services to our members.

Firstly, the opening of the new Montana Early Learning Centre was a real highlight in meeting the needs of our members and I wish to thank both the University and the Ministry of Education for the assistance in making this a reality.

Secondly, the decision to sub-licence the frequency and allow another party to operate the business of RDU was no doubt the most complex and difficult decision faced in 2006. Whilst some members may be disappointed at this outcome, it has been done with the goals of UCSA clearly in mind. RDU will continue to provide an excellent service to members under the agreement reached and will do so at substantially reduced cost to UCSA.

Thirdly, the UCSA website has been transformed and whilst it is an improvement on the past, there is still much more to come. The website is continual work in progress as

we are determined to ensure that the virtual UCSA is as meaningful and relevant to our members as our facilities and services are. I encourage you to watch this space as we build more interactive and meaningful content over the next twelve months.

Lastly, the UCSA has been working during 2006 to prepare for the extra 2,500 members and the services they will require following the merger of the University of Canterbury and the Christchurch College of Education from January 2007. Significant resources have been expended to ensure that these new members enjoy the same high level of facilities and services as our current members from the moment they join UCSA, welcome to you all.

Comings and Goings

As every year there are a number of new staff to welcome and to bid farewell those who have supported us during their time at the UCSA.

Kat Salm left us at the end of 2006 after over four years in an integral support role for the Services Team. Kat has built, developed and adapted her many skills in providing a knowledgeable and respected voice for the Post Grads, Class Reps and Advocacy as well as building the quiz nights into memorable events.

Anne Baxendale, Miriam Butler and Chris Cooper all left to pursue exciting and new opportunities.

Our RDU Mornings Host, Whammo, left to pursue his media career and Lauren Sutcliffe and Nicky Spencer are continuing careers within the Childcare environment.

Raewyn Lynn and Lynda Williams became mums again and Stacey Viggars left to become a full time mother, moving to Auckland to be near family.

New arrivals include a number of new teams. 2006 saw the opening of our Montana Early Learning Centre with Yvonne Smith as Head Teacher; Cynthia Cross, Megumi Nakata, Jane Forrest and Gaylene Allen support Yvonne in this new venture, which is proving very popular with students and the local community.

Our Buildings Team also expanded when we bought cleaning services in house. Karen Goffe as Cleaning Supervisor is supported by Cherie Henare, Katrina Martin, Maurice King & Trevor Roswell.

Other new team members include Callam Mitchell as Student Activities Coordinator, Sue Abernethy in reception, Sherine Erian in accounts and Ana Macadie in Canta.

The Food & Beverage department welcomed new people in Eileen Byrne, Bars Manager, Anita Kubiack Supervisor at Engineering, Tricia Ede in Unimart, Margaret Baikie (Scotty) in the sandwich room and many others who help serve us throughout the year.

RDU also welcomed many new faces, Jo Crammond as our Canterbury Lunch host, Kate Orgias as the new face of the mornings along with Mark McNeil, Brendon Davies-Patrick and Joe Clark.

There are also many others who help us deliver our services to you every day, too many to mention in this short piece, but are all warmly welcomed to the team at UCSA.

Thank you

Thank you to everybody who assisted UCSA in making 2006 a very good year.

To all the staff of UCSA, thank you all for your commitment and your enthusiasm in serving our members.

I also wish to recognise the efforts of the 2006 Student Executive and the many volunteers who often go without much fanfare, a special thanks to you all.

To the Management Board members, thank you for your support and wise counsel, I would be lost without it.

Thanks must also go to UCSA's many partners, led by the University of Canterbury management and staff who show their respect and appreciation of what we do in so many ways. Your commitment to and support of UCSA is deeply appreciated.

I look forward to working with you all again in 2007 as we continue to challenge ourselves to meet the needs of our members in ways we have not even dreamt about yet.

Phil Ryan,
Chief Executive

UCSA EXECUTIVE 2006

The UCSA Executive faced a particularly challenging year in 2006. Starting the year with a mixture of fresh and familiar faces, the Executive faced a number of issues that were to require a huge amount of their time, thought and energy throughout the year. The College of Arts staff cuts, the student services review, fee setting, and the future of the UCSA's radio station, rdu 98.5 fm, were the main political issues of 2006. Opinions were formed, discarded and recreated, lengthy debates were held, valuable lessons were learned, and the quality of the food served at Executive meetings was constantly and critically analysed.

The highlight of the year for the Executive was the fees protest, branded the "Fees Fight", held mid-year. Assisted by an able group of volunteers, the Executive managed to bring a thousand students outside the Registry to protest both fee rises and UC management's controversial decision to bring fee setting forward by two months. It is commonly assumed that contemporary students are apathetic, and it was extremely heartening for UC students to disprove this in such a vocal manner.

As in previous years, the Executive (again, assisted by a capable group of volunteers) continued to represent students' interests on the University's committees, from the high levels of the University Council and the Budgetary Advisory Committee to the academically argumentative faculties and many others. Putting aside time during study hours can be difficult for students, but the Executive managed their duties with aplomb and should be proud of their contribution.

Of course, a review of 2006 cannot be complete without mention of the various events that the Executive attended and enjoyed throughout the year. From UCSA events, such as Orientation, the ever-popular Grad Ball, BOB (Battle of the Bands), quiz nights and the infamous End-of-Lectures Tea Party, to club events such as barbeques, balls, cocktail parties and race nights (not to mention plays, musicals and the Law Revue), the Executive enjoyed being able to attend so many events put on by the UCSA staff, and by the voluntary efforts of students.

To conclude, it may be said that the 2006 Executive had a challenging year, but an enjoyable one. The twelve members carried out a great deal of very valuable work, and their dedication and professionalism will make it much easier for the 2007 Executive to move into their roles.

Belinda Bundy
UCSA Vice-President 2006

President: Warren Poh
Vice-President: Belinda Bundy
Finance and Services Officer: Chris Whiteside

Education External: Patrick Broadbent
Equity and International: Jonathan Jones
Marketing External: Lydia Stoddart (until April)/Jamie Bennett (from June)
Marketing Internal: Sophie Bundy
Activities: Steve Guinness
Clubs and Societies: Winston Howison
Communications: Amanda Kernahan
Welfare: Nick Adams
Education Internal: Daniel Bason (until November)

UCSA Vision and Mission

Our Vision:

As a student owned and governed body, we will provide the opportunity to enrich the University experience of students by providing the best value and most relevant range of services to members.

Our Mission:

Enriching the university experience of students by providing the best value and most relevant range of services to our members.

Key Principles:

Relevance: We must adapt in a constantly changing tertiary environment and reflect members' interest and give them value

Unity: We must use our synergies well, be clear in our purpose and cooperate to ensure a high level of effectiveness and efficiency is attained.

Sustainability: We must protect our future by being fiscally responsible.

Support: We must empathise with our members and protect, nurture and care for our members' needs.

Representation: It is our reason for being, our core identity, why we are here.

Key Strategies:

In order to optimise the organisational performance and prosperity of the UCSA and following key strategies have been identified.

Governance and Structure: Improve structures and policies, role clarity and internal communications to ensure relevance of purpose and unity of purpose.

Member Satisfaction: Improve awareness and perception of UCSA services and their value to members.

Innovation and Business Growth: Investigate new opportunities that allow UCSA to improve its performance both financially and service related ways.

Responsiveness: Continuously improve the delivery of current products and services.

Efficiency: Improve the efficiency of the organisation by improving the operational systems, processes and reporting mechanisms.

Financial and Asset Management: Improve the financial management, long term planning and forecasting processes.

University Relationship: Improve relationship with the University.



ACTIVITIES AND EVENTS

Orientation

The year began with Orientation, and was this year themed 'Summer Of Love'. Orientation acts included Rhombus, Kora, Elemeno P, The Bleeders, The Tutts, as well as international act Bomfunk MCs. Lunchtime entertainment, the hypnotist shows, and comedy night were also part of this years programme, as was Musocs production of Hair. The UCSA partnered with Fabel & RDU for the Cheap As Chips daytime concert in Ilam Oval. Fat Fred-dys Drop headlined the bill, and over 12,000 people attended this event. Overall Orientation 2006 was great success.

Grad Ball

Graduation Ball was held in April with over 1100 students attending and celebrating their success in a completely redecorated UCSA building. A Pacifica theme was set for the evening, and entertainment included Cook Island drummers and a range of other music in line with the theme. A fireworks show highlighted the evening before the venue turned into a party with a disco, and covers band.

Festivals and Events

The End Of Lectures Tea Party was once again a sellout event. Over 2500 students attended for one last party before the onset of exams. Entertainment was provided by XLR8, The Bleeders, Dimmer, and Lindon Puffin.

Battle Of The Bands was run by the UCSA during May which is New Zealand music month, and received a massive response with over 40 bands entering. Heats were held over 4 week-ends. The Transistors were voted overall winners and received prizes including recording time, music equipment, and gigs in Dunedin and ChCh. This event is proving to be highly successful, and a great way for the UCSA to help foster music talent in Christchurch.

The Ed Wood Student video competition kicked off in July, giving students a couple of months to create their masterpieces in time for the awards night in October. 150 students attended the highly entertaining awards night which saw 'Meat Satchel' as the overall winner.

The International Festival was held over one week in the second term, to celebrate the University's cultural diversity, and it featured an International Food Fair and a highly successful Gala Night.

The UCSA quiz nights were once again a popular event on the social calendar. Held fortnightly during the second and third terms, they consistently packed out Bentleys Wing.

The UCSA held its first Photo Competition and exhibition which proved extremely popular. Over 120 photos were entered and displayed in the Shelley Room, where they were viewed and voted on by hundreds of students over a two week period.

Clubs

Once again the UCSA had a strong contingent of dedicated clubs supporting its students. The two Clubs Days held at the start of each semester were a big event. It was great seeing the S Block Lawn and the UCSA Ballroom come alive with over 95 UCSA affiliated clubs taking over these spaces with entertainment and displays to encourage new members. 2006 was a bumper year for clubs, with 10 new clubs registering affiliation with the UCSA.

The UCSA continued its support of these clubs by providing rooms, resources and CDO time. There was a fully booked Student Union building with clubs competing for space every night of every week. Other Clubs activities during the year included a Club quiz with 18 teams participating, Club Seminars and President's meetings. The UCSA Executive continued to support UCSA clubs with, \$20,120.41 of Club Grants approved in 2006.

Award Ceremonies

The third term is traditionally tied up with award ceremonies, and 2006 was no different. The annual MADCAP (excellence in performing arts) awards were held, with a theme of Intrepid Explorers. With a great turnout of performers, many in costume. The supreme award went to Musoc for their production of Hair (Orientation Show).

University Blues Awards were also a classy affair, with David Di Somma as MC and Aaron Orangi - NZ Bobsleigh Team member as guest speaker. The UC Sportsperson of the Year was awarded to Daniel Buckingham for Wheelchair Rugby. Outstanding Contribution to University Sport' was awarded to Julie Reynolds - University Rugby Club.

The Outward Bound Supreme Club awards are hotly contested every year, and in 2006 the title of Supreme Club was awarded to



ENSOC (University of Canterbury Engineering Society), with Best New Club being given to CurrySoc, Best Club Event awarded to Law-Soc - for its Ball, Best Sports Club awarded to the Canoe Club and Performing Arts Club to MuSoc. In 2006 sponsorship was gained from Outward Bound, Minifies, UBS and Rebel Sport.

University Games

A team of 230 was sent to Wellington and Wanganui for the New Zealand University summer games, in which University of Canterbury came 5th overall, winning gold in Ultimate Frisbee, Rugby League, Golf, Touch, Karate, Mountain Biking and Sport Climbing, Silver in - Hockey, Karate, Lawn Bowls, Mountain Biking, Sport Climbing, Table Tennis and Underwater Hockey, Bronze in Basketball, Karate (2 medals), Mountain Biking (2 medals) and Sport Climbing. This included a team of 67 Rowers competing at Wanganui for the University Rowing championships, winning three Gold, Five Silver and Four Bronze.

A smaller team of 38 represented UC at the winter games in Wanaka, putting in a great effort, coming 2nd overall and winning many events.

EDUCATION ADVOCACY

The Education Advocacy office, staffed by the Education Coordinator and the Education Advocate, provides advice to students with any academic issues from assessment problems through to major grievances and appeals. These staff members also promote relevant student issues to appropriate academics and committees, co-ordinate student representation on university committees, and oversee the class representative system. The Postgraduate Support area has also come under the umbrella of the Education Advocacy office.

In 2006, the office achieved the following:

- Enlisted 386 Class Representatives.
- Provided training for 170 class reps.
- Selected and trained student delegates to be the UCSA voice on university committees.
- 129 course consults.
- Gave advice/support to over 136 students who approached the Education Advocacy office on a variety of issues.
- Organized a variety of postgraduate events (14 in total), including the annual Postgraduate Conference, Showcase 2006, which in-

cluded the first Supervisor of the Year competition

- Ran a successful Lecturer of the Year competition.
- Kept the website updated and relevant, including providing support with "Exam Rescue"

PUBLICATIONS - CANTA

Publication Awards

In October 2006 Canta received three placings in the Aotearoa Student Press Association (ASPA) awards. Claire Barry took first place for Best News Writer (unpaid), James Squires was awarded second place in the category of Best Cartoonist, and Dean Kilbride took second place for Best Humour Writer.

Staff changes

In 2006 Ana Macadie joined the Canta team as Advertising Sales Consultant in May replacing David Boyte. Gareth Talbot continued his role of Editor, Sarah Betman remained Graphic Designer, and Andrew Weir continued in his role as Marketing and Publications Manager.

Popularity and developments

Canta continued its popularity on campus with its weekly print run of 5000 copies continuing to enjoy a 100% pickup rate, 90% within 24 hours of distribution on campus.

In September 2006 CANTA changed printers to Xpress Printing House in Christchurch. This change was necessary due to poor print quality from CANTA's existing printers. This move saw a new direction for CANTA with the magazine taking a major step forward in quality. The magazine moved to full A4 size, printed on 85gsm gloss paper. The change was popular with both students and advertisers, however did result in an increase in print cost of 17%. Interestingly, the new print cost now equals that of CANTA's print cost on 2001



when the magazine was printed on newsprint, which is a reflection of today's competitive print marketplace.

The 2006 UCSA Diary featured a new design and layout along with popular sections including a full year planner, events guide and an address book, making the Diary an even more popular free resource for students.

Improvements were also made to the content, design, and layout of the 2006 UCSA Wallplanner, Orientation Magazine, and Uni & U Magazine.

RDU 98.5FM

RDU has been a leader in music, opinion and culture in Christchurch for over 30 years, building, supporting and developing the local and national music scene. However, RDU has run at a financial loss for a number of years, leaving the UCSA with only had two options – sell the station, or close it down.

This issue has existed for many years, and several student Executives have been tasked to consider RDU's future over the past decade. The UCSA has previously held talks with other bNet stations, commercial network radio stations and education providers in an effort to stall the station's inevitable closure. However it soon became clear that going down this route would compromise what RDU is all about.

The Executive of 2006 inherited the difficult task of making the final decision on RDU's fu-

ture. They spent a great deal of time debating whether or not to involve students in this decision, but decided that student consultation would only damage RDU's financial position further, making it even more difficult to salvage the station.

Fortunately for RDU and its listeners, the Executive found a buyer for the station – RDU98.5FM Ltd, a company formed by RDU sales manager, James Meharry and new business manager, Karyn South – both of whom are dedicated to preserving RDU's unique character while also ensuring its future.

RDU98.5FM Ltd's directors bring expertise and resources to the running of this station that the UCSA lacked. They have a wealth of experience in the New Zealand music industry, they've been heavily involved with RDU for several years and, most important-

ly, they're passionate about what RDU is all about – providing Christchurch with an independent music station.

RDU98.5FM Ltd needs to adhere to some pretty strict rules. RDU's frequency and licence are granted by the Government exclusively to the UCSA and are sub-leased to RDU 98.5FM Ltd under a set of conditions. RDU has to remain a student-oriented, alternative radio station and nothing can change that. The station also can't be on-sold by RDU 98.5FM Ltd unless the UCSA and the Government agree.

But in addition RDU 98.5FM Ltd took on the station's annual debt, has purchased all of the broadcast assets at a substantial cost, and has to pay an ongoing licence fee to the UCSA. The sale has ensured that the UCSA no longer has the financial risk of running a radio station, and RDU has a secure future ahead of it.

FACILITIES

The start of the year saw many developments, starting with an Information Centre, located in the main foyer. This assisted many people involved in activities held during the year. It was a main focal point for orientation information and then developed into an ideal area for clubs to sell their ball tickets etc.

The James Hight Café was refurbished and became the 360 café, creating an environment that is capable of handling the volumes of food required in this area. A separate Lounge area was created and a Coffee Cart was introduced to the outside space.

The Law Café was upgraded and became the Alibi Café, which has created a space that can be used to work on your computer or just enjoy a coffee with your friends.

Another Childcare Facility was opened in Montana Ave and was used to provide assistance to the college children while their building was repaired after a fire. It has built a good number of its own little people since, and is going well. Cloud Nine has also started to operate as an after school and Holiday programme.

The Boardroom and North wing underwent a

heating upgrade, which helped the UCSA to be one of the few buildings on campus that held the units of electricity at the same level as the last year.

Planning for development in 2007 includes, a café for the College of Education site, Upgrading of the Over Two's Playground at the Ilam Early learning Centre, Upgrading of the Ballroom area and completion of the Directional signage and North Wing.

The Host / Security operation is to be reviewed and alterations made to become customer focussed.

RETAIL & TRADING SERVICES

Cafés

The start of 2006 saw the completion of alterations to the James Hight café, renamed Three Sixty, with upgraded seating areas, modern food service and improved Barista operation. The renovations have been well received by students and public and Three Sixty continues to be the busiest café on campus.

Alibi, formerly the Law café, also underwent a major redevelopment with a modern larger café opening and the new University computer room next to it. This also proved very popular with students and provides a stylish venue for law students to relax in.

The Engineering café, Eng café, remained the same but a new supervisor has made the café as popular as ever with engineering students and staff.

The Mix café, formerly the main dining room, was reduced in size with part of the room turned into a sports bar. The unfriendly rows of fridges were removed and the whole room opened up to make it friendlier to students, and refocused to selling popular dishes and streamlining the operation. Unfortunately the downturn in traffic continues and effects all operations in the foyer.

Brasilia Café operated on slightly reduced hours and saw a slight reduction in foot traffic, but overall performed better than last year.

Bars

The Common Room, formerly the Foundry, was without doubt the biggest challenge to the food and beverage operation and saw massive investment to upgrade the outdated Foundry with a new modern look, comfort-

able bar, and the addition of a sports bar and plasma screens for those great sporting events. Other changes included the removal of plastic jugs and glasses, and a move to the now very popular glass pints and pitchers.

The alterations also attracted a much higher number of female students and the bar has had a great year with some amazing party nights.

The renewal of licence for the bars was unopposed and positive feedback received from liquor licensing and associated agency's as to the new Common Room bar and style of operation.

Bentley's bar saw a downturn in popularity as a result of the Common Room's new appeal but continued to attract goods numbers for the ever-popular quiz nights and private functions.

Kitchen and Bakery

The sandwich production operation has benefited from the move back in-house, and with the production now carried out first thing in the morning as opposed to the evening before, product quality has significantly improved.

Bakery had a disappointing year and a review of the bakery late in 2006 has established an action plan that will require tighter controls and increased recovery to the bakery. Menus for next year will feature an increase in use of bakery products to stimulate demand and an awareness campaign to make students aware that a large percentage of café products are produced on site.



Kitchen patterns remain the same as last year but the introduction of a new functions menu under the leadership of the bars manageress presents real opportunities to resolve the quiet time issues and increase overall function demand with a range of stylish cost effective menus.

Retail

Junction

Sales and foot traffic have increased throughout the year with the transfer of Tickateck to Junction from Unimart. Plans for next year include the introduction of a printer cartridge centre and possibility of video/games rental space

Unimart

The post office agency continues to be a solid performer. The convenience offer is still growing and can be further developed.

Further Developments for 2007

The College of Education merger with the University offers great potential with a new café/retail operation opening in January. As the College of Education catering department closed on the 15th of December we have experienced a high level of enquiries from various bodies looking for function catering for 2007.

The upgrade of the ballroom offers opportunities to increase activities on busy nights in the bar and Uni Games 2007 will bring additional opportunities.

STATEMENT OF FINANCIAL PERFORMANCE¹

	2006	2005	2004	2003
	\$	\$	\$	\$
Operating Revenue	7,324,876	6,156,132	6,519,076	6,488,680
<i>Less Operating Expenditure</i>				
Operating, Administration and Other Expenditure	6,097,844	5,317,525	5,493,497	5,575,443
Executive Expenditure	267,424	244,396	303,351	303,547
Depreciation	535,801	443,321	462,253	424,822
Interest Paid	37,103	20,777	30,313	38,869
Total Operating Expenditure	6,938,172	6,026,019	6,289,414	6,342,681
Net Surplus for the Year	386,704	130,113	229,662	145,999

STATEMENT OF MOVEMENTS IN EQUITY¹

	2006	2005	2004	2003
	\$	\$	\$	\$
Equity at the beginning of year	9,249,831	7,941,531	7,711,380	7,576,548
Net surplus for the year	386,704	130,113	229,662	145,999
Increase (decrease) in reserves	10,275	1,178,187	489	(11,167)
Total recognised revenues and expenses for year	396,979	1,308,300	230,151	134,832
Equity at the end of year	9,646,810	9,249,831	7,941,531	7,711,380

STATEMENT OF FINANCIAL POSITION¹

	2006	2005	2004	2003
	\$	\$	\$	\$
Equity				
Association Funds	6,819,914	6,433,210	6,303,097	6,073,435
Reserves				
Asset Revaluation Reserve	2,791,655	2,791,655	1,615,863	1,615,863
Student Hardship Fund Reserve	35,241	24,966	22,571	22,082
Total Reserves	2,826,896	2,816,621	1,638,434	1,637,945
Total Equity	9,646,810	9,249,831	7,941,531	7,711,380
Current Assets				
Cash and Bank	306,060	397,136	803,975	549,089
Accounts Receivable	146,415	147,745	84,065	265,152
Stock on Hand	86,805	76,638	86,809	89,453
Total Current Assets	539,280	621,519	974,849	903,694
Non Current Assets				
Investments and Loans	1,610,736	1,536,965	1,470,750	1,189,804
Property, Plant and Equipment	8,452,026	7,595,913	6,040,135	6,196,358
Total Non Current Assets	10,062,762	9,132,878	7,510,885	7,386,162
Total Assets	10,602,042	9,754,397	8,485,734	8,289,856
Current Liabilities				
Accounts Payable	519,705	430,611	390,298	354,131
Current Portion of Term Liabilities	94,894	73,955	79,950	70,440
Total Current Liabilities	614,599	504,566	470,248	424,571
Non Current Liabilities				
Term Liabilities	340,633	0	73,955	153,905
Total Liabilities	955,232	504,566	544,203	578,476
Net Assets	9,646,810	9,249,831	7,941,531	7,711,380

¹ These figures have been extracted from UCSA's 2006 Financial accounts, available at www.ucsa.org.nz

